

ABOUT OUR COMMUNITY

The Toowoomba Region is part of South East Queensland, a dynamic region that generates one-fifth of Australia's economic growth and is home to one in seven Australians. The Toowoomba region is Queensland's largest inland centre and is also the gateway to South West Queensland.

The Region spans almost 13,000 km² and it includes Toowoomba City and the regional centres of Cambooya, Cecil Plains Clifton, Crows Nest, Goombungee, Greenmount, Highfields, Millmerran, Oakey, Pittsworth and Yarraman, along with numerous smaller townships. Each area has its own unique history as well as contributing uniquely to the regional economy. In 2021, the Toowoomba region had a population of 171,135. The region also includes tribal areas of the Bigambul, Western Wakka Wakka, Giabal and Jarowair peoples.

The Toowoomba Region has transformed its agricultural base into a diverse and strong economy, offering a range of business, investment and employment opportunities. The Toowoomba Region had a \$11.63 billion economy in 2021 and hosted 84,623 jobs, and over 16,000 registered businesses.

Health Care & Social Assistance is the largest contributor, and employer, to the Toowoomba Region economy at over \$1.2b, around 30% higher than the second largest contributing industry of mining, which is also the region's largest exporting industry. Manufacturing has seen a significant resurgence to grow to \$846m contribution, making it the third largest contributing industry. The Education & Training and Construction industries round out the top five largest industries in the region.

Tourism has contributed to the diversity of the Toowoomba Region economy. The growth of sports and event tourism is expected to continue the growth of this sector.

ABOUT THE DISASTER EVENTS

The Toowoomba Region has experienced four significant rainfall and flooding events since November 2021. These four events have been formalised into the following three State declared events:

Central, Southern and Western Queensland Rainfall and Flooding, 10 November – 3 December 2021

Heavy rainfall totals across the Upper Condamine River catchment, coinciding with the Southern Downs and Goondiwindi Regional Councils activations, saw a Major Flood in the Condamine River catchment. The townships of Millmerran and Cecil Plains were isolated for a prolonged period due to the continued local and upstream rainfall. Three resupply operations were conducted on the 3rd and 4th December by air, 1 x medical supplies to an isolated property and 2x resupply to the Cecil Plains Store. One of the drops contained medical supplies for people in the Cecil Plains unable to access a chemist.

In the preceding month and lead up to the resupply of isolated communities, the Toowoomba Regional Council Local Disaster Management Group (LDMG) was at Alert at the commencement of rainfall and flooding on 8th November due to COVID-19 and encompassed the monitoring of the weather and flooding situation into their already activated work operations. On 9th November at 1700hrs the LDMG escalated to Lean Forward following the initial Flood Watch for the Southern Queensland rivers, including the Condamine River, being issued at 1521hrs and the Severe Weather Warnings and thunderstorms.

There were heavy rainfall periods experienced across our whole region and in other neighbouring local government areas. The stretch of Condamine River in the Toowoomba Region was predicted to remain below minor until the 1st December when a Major Flood warning was issued. Regular thunderstorms affected different areas of the Toowoomba Region and adversely impacted our road networks for the duration. The river height plots below depict the duration of the flooding to our west and south western communities, particularly Millmerran with the closure of the Gore Highway and Cecil Plains with the closure of all roads to Toowoomba, Dalby and Millmerran.

For this event, Disaster Recovery Funding Arrangements (DRFA) for Counter Disaster Operations (CDO) and Restoration of Essential Public Assets (REPA) were activated for the Toowoomba Regional Council. Additionally, freight subsidies, disaster assistance and essential working capital loans and grants were also activated under DRFA for Primary Producers.

South East Queensland Rainfall and Flooding, 22 February – 5 April 2022

The period of this event is a combination of two significant rainfall and flooding events across our region. The first in late February/early March and the second in late March/early April. Toowoomba Region was first included in the Severe Weather Warning on Tuesday 22nd February 2022 at 2255hrs. The Toowoomba Regional Council LDMG had been at Alert due to COVID-19. On Wednesday 23rd February the LDMG reconfirmed the Alert level due to the Severe Weather Warning and provided daily updates up until Friday 25th February when the LDMG escalated to Stand Up at 1030hrs. The Local Disaster Coordination Centre was activated prior at 0900hrs and reopened active for daytime hours until Wednesday 2nd March 2022.

The heavy rainfall commenced in the early hours of Friday 25th February and increased in intensity as a severe thunderstorm impacted the eastern areas of the region from 0925hrs. This resulted in flash flooding, overland flows and sewer backflows affecting homes, businesses, recreational areas and the road and transport networks. As the heavy rainfall continued through Saturday 26th and Sunday 27th February further flooding occurred across the region and resulted in all three dams reaching full capacity and begin spilling. Cooby Dam spilled from 0330hrs Sunday morning, Perseverance Dam later that day and Cressbrook Dam on Monday 28th February.

The rainfall received across the Toowoomba Region, including the dam catchments, is below:

Gauge	Thursday 24/02	Friday 25/02	Saturday 26/02	Sunday 27/02	Monday 28/02
Toowoomba	3.8	116.6	64.8	1.6	0.8
Oakey	2.8	70.0	40.8	63.8	12.0
Cooby Dam	2.2	99.4	62.6	69.2	0.0
Perseverance Dam	4.2	59.6	155.4	125.4	6.2
Cressbrook Dam	3.6	62.4	189.4	148.2	8.2

Our creek and river catchments recorded height rises throughout the event with peaks of:

- Oakey Creek at Arthur Shooter Park - 4.6m at 1000hrs Sunday 27th February.
- Condamine River at Centenary Bridge - 6.67m at 2108hrs Monday 28th February.
- Condamine River at Cecil Plains - 7.61m at 1700hrs Tuesday 1st March.

On Sunday 27th February, CWA House the residential aged care facility in Oakey decided to self-evacuate. QFES and TRC crews provided assistance to relocate the residents to the Oakey Hospital and the Oakey RSL for the night. 13 high needs patients were accommodated at the hospital.

Over the whole event, five Emergency Alert campaigns were completed.

On Monday 28th February 2022 the Local Recovery Group moved to Lean Forward at 1000hrs to begin preparing for the transition to recovery. On Friday 4th March the LDMG Stood Down (returning to Alert for COVID-19).

Counter Disaster Operations and REPA DRFA were activated for Toowoomba Regional Council for this event. Furthermore, DRFA were also activated for Primary Producers freight subsidies as well as disaster assistance and essential working capital loans and grants for both Primary Producers, Small Businesses and Not-for-Profits.

The second significant event during this period commenced on or about 27th March and the LDMG moved to Lean Forward on 28th March. This event continued and compounded the significant impacts to the region's road networks with numerous road closures including the Condamine River reaching Major Flood levels isolating the townships of Millmerran and Cecil Plains.

Southern Queensland Flooding, 6 – 20 May 2022

At the end of April, the Condamine River was again in flood from upstream catchment inflows.

On or about 10th May the region again started experiencing significant rainfall and on 12th May the LDMG moved to Lean Forward in preparation for Major Flooding in the Condamine River due to the heavy rainfall within the catchment and the Leslie Dam releasing into the catchment upstream. In addition, all three Toowoomba dams recommenced spilling and an emergency alert campaign was requested on the morning of Friday 13th May to warn the communities surrounding the townships of Millmerran and Cecil Plains to the flood forecast and to prepare to be isolated for up to three days. Another Emergency Alert campaign was requested for the downstream population of Cressbrook Dam to Toogoolawah in Somerset Regional Council area when the dam level hit the notification trigger.

Throughout this activation TRC liaised with Queensland Ambulance Service regarding six roads with multiple homes isolated due to road inundation and the flood ways being washed away to ensure preparedness for air support in the event of a medical emergency. Interim repairs were undertaken following the weekend to reinstate certain areas to allow for vehicles to drive through.

Following the subsiding of flood waters and easing of dam levels, the LDMG returned to Alert level on 16th May and continued to monitor the flood peak's movement into Western Downs.

This rainfall and flood event compounded the damage to the road and transport infrastructure impacted in the preceding events. Furthermore, crops were damaged and further erosion of topsoil occurred. The recurrent severe weather and flooding continues to negatively impact our community and causing hardship for those being repeatedly affected.

Counter Disaster Operations and REPA DRFA were activated for Toowoomba Regional Council for this event. Additionally, DRFA were also activated for Primary Producers freight subsidies, disaster assistance loans for Primary Producers, Small Business and Not-for Profits and Disaster Assistance (Essential Working Capital) loans for Primary Producers and Small Businesses.

LOCAL RECOVERY GROUP

- Chair – Councillor Carol Taylor
- Local Recovery Coordinator - Mike Brady, General Manager Infrastructure Services Group

KEY STAKEHOLDERS

Toowoomba Regional Council, Toowoomba Region community members, Department of Communities, Housing and Digital Economy, Qld Health, Darling Downs Hospital and Health and Hospital Services, Department of State Development, Manufacturing, Infrastructure and Planning, Qld Police Service, Qld Ambulance Service, Qld Reconstruction Authority, Australian Red Cross, Lifeline, GIVIT, Department of Education, Department of Transport and Main Roads and Services Australia (Centrelink).

ROADS and TRANSPORT

- All roads (Council and TMR) restored to full operational pre-disaster standard by June 2024.
- Damaged/destroyed road furniture has been repaired/replaced and is fully operational.
- Rail services returned to normal operation on 16 March 2022.
- Public transport and school bus services are fully operational and operating on regular timetables.
- Prioritised road and transport assets have been restricted to a more resilient standard. Eligible betterment projects identified, and applications made within QRA timeframes.

ENVIRONMENTAL

- Damage assessments completed, impacts identified, and actions completed.
- Injured wildlife has fully recovered from injury and returned to their native habitats.
- Injured wildlife numbers have stabilised in impacted areas.
- National parks, reserves, hiking and walking trails and camping grounds across impacted areas have reopened and are being used by the community and visitors.
- Hazardous flood affected trees blocking road corridors or at risk of failure have been inspected, remediated and/or removed.
- Effective waste disposal has been undertaken.
- Access to Cressbrook, Perseverance and Cooby Dams recreational areas has been restored and they are being utilised by community and visitors.
- Green and/or hazardous waste items have been removed from affected waterways.
- Hazard and risk assessments for flooding and storms have been undertaken and education initiatives to build resilience through knowledge of their risk developed, implemented and are successful.
- Sporting and recreational grounds have been re-opened and are being utilised by community members and visitors.
- Conservation and pest management programs have been implemented, monitored and reported on.
- Water quality returned to relevant regulations.
- Soil conservation program for agricultural lands has been developed, implemented and progress monitored.
- Landslides have been stabilised and no longer pose a threat to private residences and/or public assets.
- Kerbside collection has been recommenced and is operating on a regular timetable.
- Mosquito fogging program has been implemented, resulting in reduction of mosquitoes.
- Japanese Encephalitis monitoring and reporting process has been implemented, monitored and reported on.
- Urban creek networks reopened and are utilised by community and visitors.
- Fire trail and mountain bike network has reopened and are being utilised by community and visitors.

BUILT

- Wastewater services to 7 lots have resumed and are fully operational.
- Mt Misery repeater station is fully operational and recording dam rainfall data.
- Private residences impacted by stormwater ingress have been repaired and residents have returned home.
- Business impacted by stormwater ingress have been repaired, reopened and are trading at full capacity.
- Wivenhoe pump station jetty, electrical and pump repaired and is fully operational.
- Fencing around Council owned/controlled land has been repaired and/or replaced.

HUMAN and SOCIAL

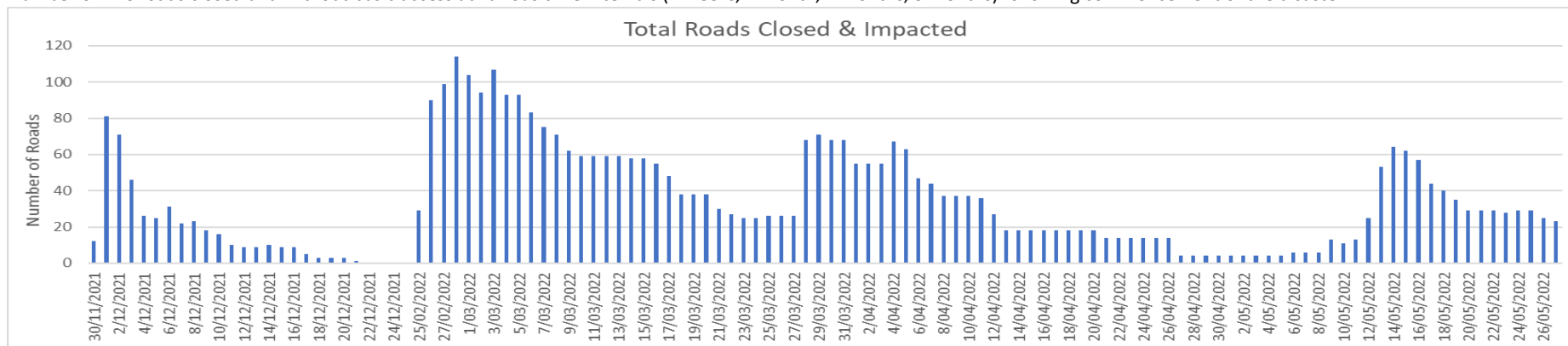
- Community information centre established at Oakey Cultural Centre is being accessed by community.
- Community members have returned home or transitioned into long term accommodation.
- Community members have returned to work.
- Children returned to school, early childhood centres and day care.
- Community members have accessed financial assistance as required.
- Business owners and community members have accessed psychosocial support as required.
- Community and visitors attend and participate in community/sporting events.
- Stronger partnerships and relationships built with communities and local non-government organisations.
- Community and sporting events have been rescheduled and are being attended by community members and visitors.

ECONOMIC

- Impacted businesses, and their workforce have access to and understand the suite of support mechanisms available to them from all levels of Government.
- Transport networks facilitate efficient supply chains.
- Workers are able to access place of employment in-person.
- Agricultural producers are able to get goods to market.
- Tourist visitation returns to pre-event levels.
- Primary producers have increased their resilience to future events and increased their business preparedness for future events.

ROADS and TRANSPORT

- Numerous roads were closed across the region due to damage and flood waters (peaking at over 130) including state-controlled roads. Extensive damage sustained across Council’s entire geographic area, however, more intense damage was experienced in the eastern and northern TRC area.
- Number of TRC roads closed and without basic access at various time intervals (2 weeks, 1 month, 2 months, 3 months) following commencement of the disaster:



- Immediate emergent works were hampered for several weeks with ongoing wet weather interrupting works and delaying basic access being restored.
- Road furniture damaged / destroyed.
- Public Transport including school bus services impacted by road closures. Generally limited to during and immediately following the event.
- Several rail lines were damaged and not available both inside and outside of the TRC area which impacted services to the TRC area.
- No significant impact on public aerodromes other than during the intense rainfall.
- Cecil Plains and Cambooya isolated for a number of days with no road access in or out of these townships.
- The following major highways within the TRC area were closed due to flooding at various times throughout the event:
 - Gore Highway at the Condamine River (Centenary Bridge);
 - Toowoomba Connection Road (Toowoomba Range);
 - Warrego Highway at the Oakey Creek and Jondaryan;
 - New England Highway at Kings Creek;
 - New England Highway at Crows Nest Creek;
- Esk Hampton Road at the Range.

ENVIRONMENTAL

- Loss of native fauna and flora, particularly the land flooded around Cressbrook, Cooby and Perseverance Dam reserves that are essential koala habitats.
- Waterways where vegetation may have been damaged or destroyed, native bushland around and inside impacted areas.
- Landslip/slope instability identified primarily on escarpment lands and around waterways.
- Increase in waste and landfill requirements as a result of flood damaged items.
- Flood damaged trees in road corridors; at risk of falling onto roads.
- Biosecurity concerns for weed infestations or dispersal particularly around waterways.
- Water quality impacts from sedimentation.
- Significant damage to fire trails, mountain biking, walking trails and dog fences.

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- Numerous fire trail and mountain bike networks damaged by landslides.
- Damage to some of the urban creek networks (West Creek Channel between James and Russell Street, Gowrie Creek at Bath Street, Meringandan Creek at Kratzke Road, Spring Creek at Coolana Court).
- Interruptions experienced to kerbside waste collection due to road closures.
- Public health and biosecurity concern due to increase of mosquito population.
- Sporting and recreational grounds closed due to floodwater damage.

BUILT

- Disruption to provision of wastewater services to 7 lots in Manooka Court.
- Impacts to private residences due to subsidence or landslides. There is still a subsidence risk to a number of residences in Manooka Court.
- Mt Misery repeater station failure for dam rainfall data.
- Flood damage to 36 dwellings, 25 of which were sewerage backflow.
- Wivenhoe pump station damage to jetty, electrical and pump (still under assessment).
- Flood damaged fencing around Council owned/controlled lands.

HUMAN and SOCIAL

- Cumulative psychosocial impacts on individuals and families experiencing lasting effects of the region's severe flash flooding from the 2011 and subsequent events.
- Psychosocial impacts exacerbated for impacted individuals and families immediately downstream of Cooby Dam.
- Mental health of business owners and primary producers is the most significant issue, with this event exacerbating the challenging business environment created by COVID as well as the cumulative impacts of continual heavy rain and flooding events.
- Increased stress/anxiety as a result of:
 - Overland flow impacting three rural residents and eight urban dwellings causing moderate damage.
 - Stormwater ingress, causing minor to major flood damage in 25 effected homes/units within urban areas. Two businesses reported incidences.
 - Having to clean after inundation of stormwater into residences and businesses.
 - Having to move into temporary accommodation.
 - Lack of access to essential food and medical supplies.
 - Loss of income due to not being able to attend work.
- Minimal anxiety for Oakey's aged care residents whose facility management made the precautionary decision – to temporarily relocate some residents within the township.
- Minimal disruption to day-to-day functioning, services and/or supplies within Cecil Plains with access in and out via Moonie only.
- Potential for reduced tourist numbers and community events due to road closures and media's portrayal of impact.
- Many community and sporting events cancelled or postponed through and post the impact of each event.

ECONOMIC

- Key drive tourism market (primarily ex SEQ) impacted with forward bookings over next 3 months down by 30% – 50%.
- Businesses experienced significant immediate workforce management challenges after the event with staff unable to reach work locations. This exacerbated some pre-existing challenges created by COVID isolation requirements. This issue largely resolved now that accessibility resumed though percentage of staff remain unavailable due to resolving their own personal flood impacts.
- Some businesses have had to fly critical staff into locations to maintain operations (power stations / feedlots / gas wells etc).
- Businesses experiencing disruptions to supply chains. Initially due to road network issues/closures which are largely resolved at present. Closure of customers/suppliers due to flood damage in SEQ or Northern NSW remains a constraint to business-as-usual supply chains being overcome in some instances but at additional costs.
- Toowoomba, Oakey and Millmerran Chambers of Commerce reported little physical damage to businesses or immediate call for assistance.
- Minimal number of businesses experienced physical impacts with water inundation etc. Evidence suggests most able to recommence business within 1 – 3 days.
- Economic issues associated with soil loss and erosion from farming / cropping land is emerging as a significant issue.

ROADS AND TRANSPORT

- Undertake initial damage assessments and conduct emergent works to provide basic access to all constructed roads as soon as possible. Where this is not possible due to the extent of damage, ensure alternative arrangements are in place and affected communities are consulted.
- Undertake detailed damage assessments on Council and TMR road networks.
 - Prepare and submit Restoration of Essential Public Assets (REPA) submissions to QRA.
 - Deliver reconstruction works within the required timeframe prioritised to minimise disruption to the greater community.
 - Repair/replace damaged road furniture.
- Subject to funding and budgetary constraints, identify and execute opportunities for reconstructing damaged roads and transport assets to a more resilient standard than pre-disaster.
- Agencies will monitor customer requests made in order to:
 - Assist with prioritisation of work;
 - Identify at risk communities, industry sectors and individuals; and
 - Monitor public sentiment.
- Inspect, repair and replace damaged and destroyed road furniture.
- Identify, implement (where possible) and communicate to community, alternate routes for public transport and school bus services.
- Reopen aerodromes following intense rainfall in line with approved processes.
- Liaise with rail operator to reopen rail lines.

ENVIRONMENTAL

- Undertake damage assessments across impacted areas.
- Undertake a hazardous tree assessment and remove trees blocking road corridors or at risk of failure.
- Undertake remediation works to remove or relocate soil and silt deposits lost from agricultural lands.
- Rescue and recovery or disposal of nature fauna.
- In partnership with wildlife carers, support impacted animals.
- Remove green and/or hazardous waste items as required.
- Work in partnership with Queensland Parks and Wildlife Service, Queensland Fire and Emergency Services and other relevant agencies to conduct hazard and risk assessments for flooded areas and develop education initiatives to build resilience through knowledge of their risk.
- Repair and reopen parks, reserves, hiking and walking trail, fire and mountain biking trails and camping grounds across impacted areas.
- Reopen recreational facilities and campgrounds at Cressbrook, Cooby, Perseverance Dams.
- Develop and implement conservation and pest management programs.
- Continue water quality monitoring and reporting.
- Erect signage regarding water quality.
- Implement and monitor mosquito fogging program.
- Restore/retain/maintain areas for erosion control purposes on public land as required.
- Ascertain the quantum of soil and silt lost from agricultural lands.

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HUMAN and SOCIAL

- In partnership with relevant local service providers and/or state agencies:
 - Identify and implement alternate support service delivery methods to impacted community members.
 - Coordinate outreach visits to any identified (severely impacted) areas to assess human and social impacts.
 - Provide access to psychosocial support services when required with Lifeline and Department of Communities, Housing and Digital Economy.
 - Source temporary accommodation for impacted community members.
 - Complete resupplies to isolated communities.
- Ongoing monitoring of community ‘stressors’ by Community Development Officers and/or Peak Agencies in response to recent flooding.
- Human and Social Recovery Network to e-meet (e.g. Zoom, Skype, Teams etc) as needed over the coming months.
- Partner with schools in affected areas to deliver the Red Cross disaster resilience education program – the “Pillowcase Program” to students in Years 3 and 4.
- Investigate opportunities and advocate for programs that support the short and long-term wellbeing of the community.
- Assist short, medium and long-term recovery, and be a conduit to support services as required.
- Attend LDMG debrief to capture learnings.

ECONOMIC

- Facilitate engagement that will result in constructive and enduring governance, partnerships and relationships for the recovery task.
- Gather and analyse data from government and industry sources on sectors and geographic areas most impacted by the 2022 flood to inform recovery measures.
- Collaborate and support industry specific recovery officers in their recovery initiatives and resilience building efforts, in particular around the future quantification of impact to agricultural industry, investigation of consequential impacts (e.g. mental health) from loss of income and implementing avenues for support and advocacy in future disasters.
- Develop an Investment Strategy that informs Council’s incentivisation initiatives to align with immediate economic recovery objectives and longer-term strategic objectives.
- Ensure that Council has sufficient resource capacity to process any existing and potentially new regulatory responsibilities that could slow the ability of businesses to transition towards business as usual.
- Assist recovery of the region’s export sector through supporting the timely provision of enabling infrastructure and sectoral assistance mechanisms.
- Support the delivery of the Southern Queensland Country Tourism Industry Recovery Plan to stimulate short to medium term visitation.

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- Inspect and repair damage to some of the urban creek networks (West Creek Channel between James and Russell Streets, Gowrie Creek at Bath Street, Meringandan Creek at Kratzke Road and Spring Creek at Coolana Court).
- Interruptions experienced to kerbside collection as a result of road closures.
- Implement and monitor mosquito fogging program.
- Obtain and provide biosecurity advice and safety measure for monitoring and reporting cases of Japanese Encephalitis in pigs, horses and other animals.
- Repair and reopen damaged sporting and recreational grounds.
- Stabilise landslips/slopes identified on escarpment lands and around waterways.
- Facilitate affordable access and permits for Council facilities and spaces for arts and cultural events and link with existing TRC activities where appropriate.
- Food/hospitality operators supported to reopen and mechanisms to enable increased seating/service capacity explored and implemented where possible.
- TRC to support the Toowoomba Regional Jobs Committee (managed by RDA) and the Toowoomba Jobs Taskforce (managed by Toowoomba Chamber) to address unemployment challenges.
- Raise awareness of community economic development grants available for disaster recovery.

BUILT

- Inspect and restore wastewater services to a permanent solution.
- Inspect and reinstate communications to the water supply dams.
- Restore / relocate Wivenhoe pump station.
- Inspect and repair Mt Misery repeater station.
- Inspect and repair damaged stormwater assets.

RECOVERY OBJECTIVES

- 1 The community is aware of and has access to immediate and ongoing support services during the response and recovery program.
- 2 The community is aware of and has access to immediate and ongoing psychological support services during the immediate response and recovery program.
- 3 Funding streams are identified for eligible residents of affected areas.
- 4 Residents of affected areas have access to flood mitigation provisions (sand and sandbags) during the response and recovery program.
- 5 The community has access to housing support services during the response and recovery program.
- 6 The community has recommenced recreational activities and attendance to events and gatherings in a safe manner.
- 7 Recovery activities ensure businesses have access to financial support services to restore/rebuild their businesses.
- 8 Funding streams are identified and promoted to support community organisations and not-for-profits to deliver sustainable support programs.
- 9 Identify and promote funding opportunities to stimulate tourism and recreation industries across the region.
- 10 Support the visitor economy by promoting the region as open and ready to receive travellers and visitors via air and road.
- 11 Identify and develop a funding strategy to appropriately resource recovery initiatives across the region.
- 12 Implement effective and efficient process to reopen state and council owned facilities/recreational areas in line with protocols.
- 13 Implement effective and efficient process to enable community members to transition to longer-term accommodations if applicable in line with protocols.
- 14 Regional economic resilience is supported by increased levels and sophistication of planning undertaken by businesses.
- 15 Represent the community and advocate priority actions and issues on their behalf.
- 16 The community has access to all forms of infrastructure.
- 17 Environmental restoration and protection (unique flora/fauna endemic to region) program has been developed, implemented and progress monitored – medium to long term and ongoing.
- 18 Environmental restoration and protection (prevention of spread of weeds) program has been developed, implemented and progress monitored effectively – medium to long term and ongoing.
- 19 Environmental restoration and reinstatement of displaced soil on agricultural land.
- 20 Environmental restoration of natural waterways and watercourses to improve bank stability and minimise future erosion.
- 21 Implement water quality regimes to monitor and improve water quality on drinking water sources e.g. storage dams.
- 22 Identify and stabilise areas of landslips to ensure safety and protection of public assets and the natural environment.
- 23 Effectively and efficiently restore the transport networks to its pre-disaster condition or better while minimising the disruption to industry, the travelling public, and residents.
- 24 Maximise opportunities to reconstruction transport assets to a more resilient standard.
- 25 Capture and implement improvements in impact assessments, stakeholder engagement and community needs assessment through improved planning, capability and capacity building for future disaster events.
- 26 Embed a culture of continuous improvement to strive for best practice throughout the undertaking of recovery and resilience activities encompassed and driven by this Local Recovery Plan.

RECOVERY TIMEFRAMES

